



DEPAUL UNIVERSITY

CHADDICK INSTITUTE FOR
METROPOLITAN DEVELOPMENT

2019 ANNUAL REPORT & PROGRAMMATIC HIGHLIGHTS

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A NOTE FROM THE DIRECTOR

Dear Friends,

Alumni, students and staff of the Chaddick Institute and our many advisors and friends will never forget the milestones of calendar year 2019. The Institute moved into a beautiful new office on the Urban Studies Clusters floor at 14 E. Jackson Blvd in the spring. We christened the space with a pair of highly anticipated events that included a ribbon cutting ceremony by then-mayor Rahm Emanuel with the Dean of the College of Liberal Arts & Social Sciences, Guillermo Vasquez de Velasco. Several weeks later, we had a keynote lecture by the City of Chicago's Aviation Commissioner Jamie Rhee that filled Chaddick Hall to capacity.

The new space gives us a little more "elbow room" and a larger conference room, named Chaddick Hall, that is perfectly sized for our events and gatherings. The new space also affords us much more "foot traffic" by putting us adjacent to faculty and academic advisors who support the students in the School of Public Service and Sustainable Urban Development Program. We are also adjacent to support staff who can help handle our financial affairs, and we are only steps away from numerous academic departments that share our urban-focused mission.

We are exceedingly grateful to our benefactors, especially the Chaddick Foundation, for their continued support, which has allowed us to expand our offerings to students and practicing professionals. We are becoming widely known throughout the nation for our seminars, webinars, and research publications. We are receiving similar traction throughout the Chicago area; our training programs for plan commissions, network of design review professionals working for municipal governments, and Chaddick Scholars program have gained wide recognition.

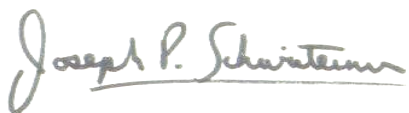
The new Chaddick Institute space comes amid exciting times. Our studies on e-scooters, intercity bus service, and municipal zoning issues have brought us a great deal of attention, including coverage in the *Chicago Tribune*, *CityLab*, *Forbes*, and *Mass Transit* magazines. Late last year, we released the newest volume of the *Illinois Municipal Policy Journal*, a peer-review publication offered in collaboration with the Illinois Municipal League that is sent to policy leaders throughout the state. Two issues of our academic journal, *Issues in Aviation Law and Policy*, explore timely issues of importance to U.S. transportation. This journal—"IALP"—was previously published by a center in our university's College of Law but now it is fully integrated into the Chaddick program offerings.

Perhaps most importantly, our Chaddick Scholars program remains the centerpiece of our work and organizational culture. The Scholars program is available to graduate students who have demonstrated interest in our program and research over a period of several months. In 2019, we awarded certificates and scholarships to nine scholars. A dozen more are on track to complete the 2020 program by late June.

As I look back at 2019, I am reminded of the hard work and dedication of our staff, including C. Scott Smith, assistant director, Stephen Rudolph, managing editor of IALP, advisors John Hedrick, Laurie Marston, and Dudley Onderdonk, staffer Mallory Livingston, and our graduate student program managers Matthew Jacques and Jessica Kupets. Past and present student workers, including Marcus Beyer and Jacob Walls, also lent a hand, as did several DePaul faculty, including professors Euan Hague, Nick Kachiroubas, and Ken Rose.

I thank them all and look forward to seeing all of you on campus in 2020!

Joseph P. Schwieterman, Ph.D.

A handwritten signature in dark ink, reading "Joseph P. Schwieterman". The signature is fluid and cursive, with the first name "Joseph" being the most prominent.

Director, Chaddick Institute for Metropolitan Development

CHADDICK INSTITUTE STAFF

Joe Schwieterman, Director of the Institute, oversees our programs in cooperation with the Assistant Director and leads our research series.

C. Scott Smith, who joined our team in February 2017, continues to serve as the Institute's Assistant Director. **Stephen Rudolph** is managing editor of our **Issues of Aviation Law & Policy** journal.

As faculty advisor, Professor **Nick Kachiroubas** organizes municipal-themed student trips to Crystal Lake and Springfield and serves as associate editor of the *Illinois Municipal Policy Journal*.

Jessica Kupets, graduate assistant, serves as the Chaddick program manager. She helps coordinate events and activities, and supports the Institute's research and publications.

Recently graduated students **Matthew Jacques** and **Mallory Livingston** contributed to Chaddick's efforts in 2019 by conducting research, analyzing data, and composing high-level graphics for our publications.

We work closely with our external advisors and fellows, including: **Laurie Marston**, AICP, who heads up our Plan Commission Training Program; **John Hedrick**, who supports our Municipal Design Review Network; **Chris Kopp** and **Deborah Carter-McCoy**, who support our transportation programs; and **Susan Aaron**, who supports our leadership award program in honor of Camille Hatzenbuehler. We are also extremely grateful for other advisors, including **Dudley Onderdonk** and **Ruth Wuorenma**.

The Institute also relies heavily on the involvement and support of DePaul faculty, including **Euan Hague**, **Nick Kachiroubas**, and **Howard Rosing**.



Clockwise from left: Joe Schwieterman; C. Scott Smith; Stephen Rudolph; Jessica Kupets; Laurie Marston; John Hedrick; Matthew Jacques, Mallory Livingston.

RESEARCH & PUBLICATIONS

Chaddick Institute brings attention to timely policy issues that are important to improving the performance of metropolitan regions. Each year, our research team issues several major studies, all of which are the product of extensive graduate student involvement.

Policy studies issued in 2019:



Driving Toward Efficiency: How SpotHero and Other Parking Booking Intermediaries Add Value to Off-Street Parking in Chicago

A study that examines the degree to which parking booking intermediaries provide value and help foster the efficient allocation of parking in ways beneficial to cities, consumers, and parking facility operators.

A Day in the Life of Chicago's E-Scooter Pilot Program: Measuring System Performance Using Real Time Data

A report highlighting a relatively fine-scale representation and analysis of Chicago's E-Scooter Pilot Program by recounting "a day in the life" of the program on Wednesday, July 24, 2019.

Making Connections: 2020 Outlook for the Intercity Bus Industry in the United States

Our annual review of industry trends, potential disruptive forces, and the evolving competitive landscape.

STUDENT ACTIVITIES & OPPORTUNITIES

Many of our programs are centered on engaging DePaul's talented students in events and networking opportunities. Students take part in our twice-annual overnight study trips, professional outings with the School of Public Service (SPS) and on-campus programs. Our staff works closely with the eight-twelve students who complete our immersive Chaddick Scholars program each year.

This year, we also announced the second-ever "Urban Design Award Program," a competition for first-year Sustainable Urban Development graduate students at DePaul University. Each student submitted a 3-D model and neighborhood maps for a vacant parcel on Milwaukee Avenue. Their work illustrates the technical skills gained by students through the Sustainable Urban Development program. Six student winners were announced. Experts Marisa Schulz and Rachael Smith led our review team.

Related Events:

DEPAUL MEN'S BASKETBALL OUTING

JANUARY 2019 | ATTENDANCE: 15

A group of SPS and SUD students joined us for an afternoon basketball game at DePaul's brand-new Wintrust Arena in the South Loop. Professor Joe gave the group a little history lesson of the facility and the process that led to the state-of-the-art new home of DePaul basketball. Plus, the Blue Demons beat Providence!



STUDY TRIP TO GARY, IN

MAY 2019 | ATTENDANCE: 19

A group of students, faculty, and professionals traveled to Gary, IN to explore urban development efforts leading to the city's comeback story. Participants met with representatives from the city, and they took a walking tour of recent development projects.



MEASURING MOBILITY BENEFITS OF NEW "SHARED MOBILITY" OPTIONS

MAY 2019 | ATTENDANCE: 6

Professors Schwieterman and Smith and four Chaddick scholars traveled to Washington, DC to attend the Transportation Research Forum's annual conference at the Capital Hilton. The special session included panels that explored the degree to which "shared mobility" modes are enhancing mobility. Remarks were given by Professor Smith, Dana Yanocha (a former Chaddick scholar), and many other transportation experts.

STUDY TRIP TO MILWAUKEE

NOVEMBER 2019 | ATTENDANCE: 19

This day-long study trip included roundtrip travel on Amtrak's Hiawatha Service and visits to the City of Milwaukee Department of Public Works, Fondy Farmers Market, and Westlawn Gardens.

PROFESSIONAL PROGRAMS & TRAININGS

Chaddick frequently hosts professional events, ranging from our regular training programs for Municipal Plan Commissions (conducted in cooperation with APA and CMAP) to the annual formal walking tours and bi-annual panel discussions hosted by our Municipal Design Review Network (MDRN). These events and workshops are part of our mission to be a “clearinghouse” for professionals, as well as to give graduate students access to meaningful networking events.

Related Events:

CHADDICK ROUNDTABLE: REDUCING CAR DEPENDENCE

MARCH 2019 | ATTENDANCE: 24

Twenty-four active transportation professionals and advocates met at Chaddick’s offices to highlight the work of four downstate Illinois communities that are doing exemplary work promoting alternatives to private automobile travel. Guest experts shared visuals and discussed the successful strategies of Charleston and Urbana to promote bicycle travel, Rock Island to create pleasant walking environments, and Peoria’s work to promote transit use.



DOWNTOWN WALKING TOUR OF GLENCOE

JULY 2019 | ATTENDANCE: 47

Wind and rain didn't stop nearly 50 city planners from strolling around downtown Glencoe to discuss perspectives on downtown residential construction, streetscape improvements, and natural preservation efforts, led by Chaddick senior advisor, Dudley Onderdonk.



TRF-CHICAGO INSIDE LOOK AT CHICAGO UNION STATION | JULY 2019 | ATTENDANCE: 35

Members of the Transportation Research Forum were treated to an inside look at Chicago Union Station, led by Len Koroski, Goettsch Partners, Inc. The group toured the station’s Metropolitan Lounge, Burlington Room, and the Great Hall.

MDRN IDEA SHARING & NETWORKING WORKSHOP | NOVEMBER 2019 | ATTENDANCE: 42

This hands-on workshop provided municipal planners and the development community an opportunity to share strategies for addressing common planning and design problems. Topics discussed include the design implications of casino and vaping rules, digital sign codes, and designing for climate adaptation.

TRANSPORTATION RESEARCH FORUM BROWN-BAG LUNCHES | AVERAGE ATTENDANCE: 20 - 30

As home to the Chicago chapter of the Transportation Research Forum, we held several events through the course of the year on topics ranging from public transit to regional planning. These events included networking receptions, webinars, and lunch symposiums.

PLAN COMMISSION TRAININGS | 105 COMMUNITIES SINCE 2011

Click [here](#) to view our interactive map that gives details on each plan commission training that has been conducted across the Chicagoland and around the state since 2011. The trainings are a partnership between the American Planning Association and the Chicago Metropolitan Agency for Planning (CMAP).

ACADEMIC SYMPOSIA, NATIONAL WEBINARS & POLICY PARTNERSHIPS

Chaddick hosts two major symposia each year: one on aviation policy, in conjunction with DePaul's College of Law, and another with the DePaul Real Estate Center, which is housed in the Driehaus College of Business. Both showcase the benefits of cross-college collaboration and interdisciplinary analysis.

In 2016, Chaddick launched a major new project with the Illinois Municipal League—the creation of the [Illinois Municipal Policy Journal](#). 2019 saw the continuation of this partnership with the production of the journal's fourth edition, released in December 2019. The journal aims to provide municipal leaders and policy advocates relevant research on a wide array of issues, including economics, politics, management, and finance.

Related Events:

CHADDICK GRAND OPENING EVENT

APRIL 2019 | ATTENDANCE: 100

We celebrated the grand opening of our new location at 14 E. Jackson Blvd, Suite 1600. Our new space features Chaddick Hall, a conference center with seating for 90+ and a spacious reception area. One major highlight of the program was a Q&A with Joseph Deal, Chief of Staff for Mayor Rahm Emanuel, and Mayor Emanuel himself.

“LEADING THE WAY TO A BETTER O’HARE” WITH CHICAGO AVIATION COMMISSIONER JAMIE RHEE

APRIL 2019 | ATTENDANCE: 110

Chaddick was thrilled to host Chicago's Aviation Commissioner, Jamie Rhee, for a sold-out presentation regarding progress of the O’Hare 21 terminal expansion plan. This event also featured some other remarkable female leaders in transportation, including Kristie LaFleur, President & CEO, Ascend Infrastructure, and past Executive Director of the Illinois State Toll Highway Authority, and we formally recognized the achievements of Rosemarie Andolino, President & CEO, Manchester Airport Group USA, and past Chicago Aviation Commissioner.

EQUITY, WIND & FIRE | DECEMBER 2019 | ATTENDANCE: 47

This symposium, hosted in partnership with the DePaul Real Estate Center, explored emerging “best practices,” policy developments, and innovations designed to contend with mounting risks associated with climate change in commercial development and land use planning.

WEBINARS ON MOBILITY TOPICS | AVERAGE ATTENDANCE: 30

Professionals across the United States joined our webinar series in 2019, which consisted of free, hour-long webinars pitched to national audiences in cooperation with the Transportation Research Forum. These included sessions on scooters, transit technology, and the “sharing economy.”



AIR TRANSPORT POLICY INITIATIVE

Two issues of our widely circulated peer-reviewed journal [*Issues in Aviation Law & Policy*](#) were released in 2019, both featuring timely works from authors around the world. “IALP” covers both legal and policy issues affecting civil aviation as well as matters related to commercial airports and other aspects of aviation.

Related Activities

VISITING SCHOLAR | ZHYLDYZ TEGIZBEKOVA

Zhyldyz Tegizbekova, a law professor at the Ala-Too International University in Bishkek, Kyrgyzstan, visited Chaddick as a Fulbright Scholar for the 2018-19 academic year. She was with us from September 2018 through June 2019. While at Chaddick, she conducted an interdisciplinary research project on aviation security, titled *The Challenges to Aviation Security of the Central Asian States*, for which she analyzed security threats, screening, staff training, operations, and the passenger experience. In addition, she developed a program on aviation and sustainability for a Lunch & Learn program in March 2019 that became the basis for an article in the Autumn 2019 edition of “IALP.”

SUPPORT FOR MEDIA OUTLETS ON AVIATION TOPICS

The Chaddick team actively supports newspaper, magazine, radio, and television requests for insights on airport and aviation issues. Professor Schwieterman is a regular guest who discusses aviation issues on the WBBM (AM 780) *Noon Business Hour* and the syndicated television program *Business First*. Commentary also was featured last year in several Associated Press reports and the NPR programs *All Things Considered* and *Marketplace*.

We greatly appreciate the private firms that sponsored our aviation lecture featuring City of Chicago Aviation Commissioner Jamie Rhee in April 2019, especially lead sponsors Gensler and Ricondo. Their generous support helps make our aviation programs possible.



OUR CHADDICK SCHOLARS

Each fall quarter, the Institute invites graduate students who have participated intensively in our programs to become candidates for the “Chaddick Scholar” designation. This eight-month immersive experience includes professional networking events, special opportunities to become involved with research, and participation in a variety of study trips. Becoming a “Chaddick Scholar” also requires candidates to attend professional events and volunteer for the Institute. Those who complete the program are formally recognized at a reception each June.

2019 Chaddick Scholars:

KYLE ACEVEDO | MASTER'S IN SUSTAINABLE URBAN DEVELOPMENT

SETH BAKER | MASTER'S IN PUBLIC ADMINISTRATION

NORA BEAMISH-LANNON | MASTER'S IN PUBLIC SERVICE MANAGEMENT

ISABELLA DOWNES | MASTER'S IN SUSTAINABLE URBAN DEVELOPMENT

CONNER RETTIG | MASTER'S IN SUSTAINABLE URBAN DEVELOPMENT

STEPHEN RODNEY | MASTER'S IN PUBLIC POLICY

JACQUELYN RODRIGUEZ | MASTER'S IN PUBLIC POLICY

KEVIN SNYDER | MASTER'S IN PUBLIC POLICY

SANTA TORRIJO | MASTER'S IN PUBLIC POLICY



Top, middle and bottom: Kyle Acevedo, Seth Baker, Nora Beamish-Lannon, Isabella Downes, Conner Rettig, Stephen Rodney, Jacquelyn Rodriguez, Kevin Snyder, Santa Torrijo

CHADDICK IN THE NEWS

Below is a sample of our press attention over the course of the year. For a full list of media coverage, visit our [Chaddick in the News](#) page.

- **METRO MAGAZINE:** Premium Intercity Bus Lines Launching New Airport-Oriented Services (December 5, 2019)
- **CHICAGO SUN-TIMES:** Unclog Chicago's Streets and Expressways, But Do It Wisely (September 10, 2019)
- **CRAIN'S CHICAGO BUSINESS:** So, How Would a Congestion Tax Work in Chicago? (September 6, 2019)
- **STREETSBLOG CHICAGO:** Scooters Are Being Used for Trips to Trains, and in Low-Income Areas (August 22, 2019)
- **CRAIN'S CHICAGO BUSINESS:** How Congestion Pricing Can Help Chicago's Infrastructure (July 9, 2019)
- **CHICAGO TRIBUNE:** The Scooters are Coming: Chicago Announces Electric Scooter Pilot Program West of Halsted Street (May 2, 2019)
- **HOUSTON CHRONICLE:** Flixbus the Latest Player in Gulf Coast Bus Service with Houston, San Antonio Routes (March 6, 2019)
- **FORBES:** Premium Bus Lines Emerge, Challenging Airlines (February 4, 2019)

Chicago Tribune

HOUSTON
CHRONICLE



Forbes



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