

CURRICULUM VITAE

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EDUCATION

- Doctor of Philosophy in International Relations and Comparative Governments and Politics, Carleton University, Ottawa, Canada, 1998.
- Master of Philosophy in International Relations, Cambridge University, United Kingdom, 1991.
- Master of Science in Political Economy, University of Calabar, Nigeria, 1990.
- Bachelor of Science in Political Science (First Class Honors), University of Calabar, Nigeria, 1986.

ACADEMIC APPOINTMENTS

- June 2010-Present: Associate Professor, School of Public Service, College of Liberal Arts and Sciences, DePaul University, Chicago.
- 2003-May 2010: Assistant Professor (Tenure-track), School of Public Service, College of Liberal Arts and Sciences, DePaul University, Chicago.
- 1994-1997: Lecturer, Political Science Department, Carleton University, Ottawa, Canada. Taught introductory courses in International Relations and Political Economy.
- 1992-1994: Teaching Assistant, Political Science Department, Carleton University, Ottawa, Canada. Taught courses in international economics and political science.

- 1991-1992: Assistant Lecturer, Political Science Department, University of Calabar, Nigeria. Taught introductory courses in Political Science and International Relations.
- 1988-1990: Lecturer II, Management Development Institute, Calabar, Nigeria. Taught introductory and applied courses in Public Administration and Public Service efficiencies and effectiveness.
- 1986 -1987: Graduate Assistant, Political Science Department, University of Calabar, Nigeria. Designed and delivered introductory courses in Political Science.

ADMINISTRATIVE APPOINTMENTS

- 2000-2003: Senior Research Analyst, Government of Canada (Community Engagement Division, Human Resources Development Canada). Responsible carrying out the research nonprofit sector research agenda of the government.
- 1998-2000: Policy & Research Officer, Canadian Payments Association (CPA), Ottawa, Canada. I was responsible for monitoring the country's payments system in light of emerging payment technologies.
- 1998-1998: Research Consultant, Canadian Deposit Insurance Corporation, Ottawa, Canada. I conducted research on the implications if extending federal government insurance coverage to foreign bank subsidiaries and branches.

GRANT AND CONTRACTS:

- Alma Mater Student Travel Award, 1997, Carleton University, Ottawa, Canada.
- Post-Graduate Students Society Travel Grant 1994, Carleton University, Ottawa, Canada.
- Carleton Graduate Studies Bursary, 1993-94, Carleton University, Ottawa, Canada.
- Post-Graduate Students Society Research Award, 1994 Carleton University, Ottawa, Canada.
- R. A. Mackay Award for Best Student in International Studies, 1993, Carleton University, Ottawa, Canada.
- Carleton Faculty of Graduate Studies Scholarship, 1992-96, Carleton University, Ottawa, Canada.

- Cambridge Commonwealth Scholarship, 1990-1991, Cambridge University, Ottawa, Canada.
- Nigerian Federal Government Scholarship and National Merit Award for Outstanding Academic Promise, University of Calabar, 1987.
- The Wayans Prize for best graduate student in Political Science, University of Calabar, Nigeria, 1986.
- National Merit Award for best student in the Political Science Class, University of Calabar, Nigeria, 1983.

CREATIVE ACTIVITIES

BOOKS

- Ogom, Raphael and Oshita O. Oshita, eds. *Towards Self-Knowledge: Dialogue on the Boki Nation*. Nairobi: Seed Publications, 2010.

BOOK CHAPTERS

- "The Pre-Colonial Boki Nation: An Acephalous, Primitive, Ordered Anarchy? A Conceptual Rebuttal", In Ogom, Raphael and Oshita, Oshita eds., *Towards Self-Knowledge Dialogue on the Boki Nation*. Nairobi, Seed Publications, 2010.
- "Indigenous "Indigenous Organizations, Social Movements and the State", In Adar, K. G. et. al. *The State of Africa: 2010/11: Parameters and Legacies of Governance and Issue Areas*. Pretoria: Africa Institute of South Africa, 2010.
- "The African Union and Management of Cross Border Conflicts in Africa: Lost, Guarded or Grounded Optimism? In C. O. Bassey & Oshita O. Oshita (eds.) *Cross-Border Conflict Management in Africa*. Lagos: Malthouse Press Limited, 2010.
- "The African Peer Review Mechanism and Supra-National Governance in Africa: Sifting Between Rhetoric and Reality", In Pul, H.et. al. (eds.), 2009. *Regional Integration, Civil Society and Governance*. Addis Ababa: Development Policy Management Forum (DPMF) and the United Nations Economic Commission for Africa (UNECA), 2009.

PEER-REVIEWED JOURNAL ARTICLES

- "Beyond Petroleum: Political Economy of Tree Crop Resources and Development of the Nigerian Niger Delta". Special Issue, *International Journal of Nigerian Studies and Development*. University of Minnesota, 2009.
- "The African Union, African Diasporas and the Quest for Development: In Search of the Missing Link" *African Journal of Political Science and International Relations* Vol. 3 (4), April, 2009; pp.165-173.
- "The State versus Market-Driven Approaches: A Reconsideration of the Neo-liberal Orthodoxy and Education in Sub-Saharan Africa", *National Social Science Journal*, Volume 32, No. 1, 2009; pp.100-111.
- "Tertiary Education and Development in Africa at the Dawn of the Twenty First Century: A Lost Hope, Or Present Opportunity"? *National Social Science Journal*, Volume 29, No. 1, 2007; pp.108-120.

RESEARCH REPORTS

- "Non-profit Organizations: A Common Future, Uncommon Destiny? Reflections on the 2004 State of Chicagoland Non-profits Survey", "Perspectives", Spring, 2005.

UNPUBLISHED MANUSCRIPTS AND MONOGRAPHS

- Creating Effective-Sector-Government Linkages and Networks Within and Beyond the HRDC: A Framework", Human Resources Development Canada, (HRDC), Ottawa, May, 2003.
- "On Government-Voluntary Sector Relationships: Donor-Recipient Mentality?" Human Resources Development Canada (HRDC), Ottawa, May, 2002.
- "Charitable Giving in Canada: What Went Wrong?" Human Resources Development Canada (HRDC), August, 2001.
- "What is Development? Has It Stopped?" Human Resources Development Canada (HRDC), Ottawa, June 1998.
- "The European Common Market: Should the Third World Be Concerned?" Department of Political Science, Carleton University, November, 1997.
- "The African Bourgeoisie and National Development: A Critical Analysis." Department of Political Science, Carleton University, August, 1996.

- “IMF Conditionality: An Un-liberal Theoretic Re-consideration.” Department of Political Science, Carleton University, April, 1995.
- “When Beggars Chose: A Re-consideration of European Union-Africa Economic Relations”. Department of Political Science, University of Calabar, 1995.
- “Democratization in the Third World: The Case of Nigeria”. Paper presented at the 14th Annual Convention of the Nigerian Political Science Association Conference *Proceedings*, 1994.
- “Development Theories and the African Reality: Is Anything Missing?” Department of Political Science, Carleton University, July, 1994.
- “How Does the Manager Manage? Achieving Cost-Efficiencies in the wake of scarcity”. Civil Service Training Centre, Ogoja, February, 1992.
- “Modernizing the Civil Service to Meet the Demands of the Times”. Management Development Institute, Calabar, November, 1989.

SCHOLARLY PAPERS PRESENTED¹

- “Higher Education and Development in Africa” Paper presented at the National Social Science Association New Orleans Professional Development Conference, New Orleans, Louisiana, October 6-8, 2013.
- Tertiary Education Curricula Mismatch: An Impediment to Development in Sub-Saharan Africa? Paper presented at the 56th Annual African Studies Association conference, November 23-25, Baltimore, Maryland.
- “Conducting Effective Inter-disciplinary Study Abroad Programs: A Case Study of the DePaul-Kenya Program.” Paper presented at the National Technology & Social Science Conference LVH Las Vegas Hotel & Casino Las Vegas, Nevada, April 1-3, 2012.
- “Civil Society-State Relations in sub-Saharan Africa Post the "Second Liberation": Withering of Hope, Cause for Caution or Joy?” Paper presented at the 55th Annual Meeting of the African Studies Association Philadelphia, USA, November 29th – December 1st, 2012.

¹ My 2012 presentation are given in blue color

- "Civil Society Organizations, Democratic Consolidation and a Culture of Suspicious in sub-Saharan Africa: Which Way Forward?" Paper presented at the 9th International Conference of the International Society for Third Sector Research (ISTR), Kadir Has University, Istanbul, Turkey, July 7-10, 2010.
- "Higher Education for Development or Underdevelopment? The Case of Sub-Saharan Africa". Paper presented at the 66th Annual Conference of the Midwest Political Science Association, Chicago, Illinois, April 3-6, 2009.
- "Tertiary Education and the Development Project in sub-Saharan Africa: Which Way Forward?" Paper presented at the 50th Annual Conference of the African Studies Association on Knowledge in Africa: The Next Fifty Years. Chicago, Illinois: November 13-16, 2008.
- "Neo-liberalism, the Third Sector and Sustainable Social Change in sub-Saharan Africa: A Comparative Study." Paper presented at the International Society for Third Sector Research (ISTR) Eight International Conference and 2nd EMES-ISTR European Conference in Partnership with CINEFOGO on "The Third Sector and Sustainable Social Change: New Frontiers for Research." Universidad de Barcelona, Barcelona, Spain: July 9-12, 2008.
- "Evaluation of Nigeria's Role in ECOWAS' Pace-setting Conflict Prevention and Conflict Management." Paper presented at the Colloquium on Strengthening the Local Conflict Prevention Capacities of Civil Society Organizations and Member States through the ECOWAS Conflict Mechanism and the Conflict Prevention Framework by the Strategic Partnership for Peace in Africa (PASPA) and the Network of African Peace Builders (NAPS) in Conjunction with the Economic Community of West African States (ECOWAS), Abuja, Nigeria: November, 2008.
- "The African Union, African Diaspora and the Quest for Development: In Search of the Missing Link." Paper presented at the Annual Conference of the International Association of Nigerian Studies and Development on Constructive Engagement with the Homeland: Issues and Challenges for Diaspora Africans. Portland, Oregon: September 9- 11, 2008.
- "National Interest and/or Domestic State Terrorism? The Politics of Petroleum and the Nigerian Niger Delta." Paper presented at the 2nd Annual Human Condition Series International Multidisciplinary Conference on Terror, Laurentian University @ Georgian College, Barrie: Ontario, Canada, May 2-3, 2008.
- "Federalism, Petroleum and Environmental Politics in Nigeria." Paper presented at the Midwest Political Science Association Conference, Palmer House Hotel, Chicago, Illinois, April, 4-7, 2008;

- “The State versus Market-Driven Approaches: A Reconsideration of the Neo-liberal Orthodoxy and Education in Sub-Saharan Africa.” Paper presented at the National Social Science Association Summer Seminar, Vancouver, B.C., Canada, August 4-7, 2008.
- “The Criminalization of the State and the Crisis of Governance in Africa.” Paper presented at the Midwest Political Science Association Conference, Palmer House Hotel, Chicago, Illinois, April 4-6, 2007.
- “Neo-liberalism and the Human Rights Question in Africa: An Analysis.” Paper presented at the 50th Conference of the African Studies Association on 21st Century Africa: Evolving Concept of Human Rights. New York, New York, October 18-21, 2007.
- “Federalism, Oil and Human Rights: The Case of the Niger Delta Region Nigeria.” Paper presented at the Canadian Association of African Studies Conference in coordination with the University of Toronto, York University and Ryerson University on “Rethinking Rights in Africa: The Struggle for Meaning and the Meaning of Struggle.” New College at the University of Toronto, Toronto: Ontario, Canada, May 17-19, 2007.
- “State Effectiveness and Democratic Consolidation in Africa: One Step Forward, Two Steps Backward?” Paper Presented at the 49th African Studies Association conference, San Francisco, November 16-19, 2006.
- “Tertiary Education and Development in Africa at the Dawn of the Twenty First Century: A Lost Hope, Or Present Opportunity?” Paper presented at the National Social Science Association Summer Workshop in Montreal, Quebec, Canada, August 4-6, 2006.
- “The African Peer Review Mechanism and Supra-National Governance in Africa: Sifting Between Rhetoric and Reality.” Paper presented at the Pan-African Strategic and Policy Research Group (PANAFSTRAG); the Development Policy Management Forum (DPMF) and the African Association of Political Science (AAPS) joint Conference on Civil Society, Governance and Integration in Africa held in Addis Ababa, Ethiopia, May 2006.
- “Democratic Transitions, Stability and Development in Africa: Understanding the Role of Political Ethnicity”, Mid-West Political Science Association Conference, Palmer House Hotel, Chicago, April 2006.
- “The New Partnership for African Development (NEPAD): Old Wine in New Wineskins?” Invited Presentation, Political Science Department, University of Calabar, Nigeria, August 10, 2004.

- “The Voluntary Sector Initiative in Canada Two Years On: A Re-Consideration of Journey So Far.” ARNOVA Conference, Montreal November 14-16, 2002.
- “Public Policy Making and Administration in Developing Countries: A Skeptic’s View.” Administrators’ Forum, Lagos, January 10, 2000.
- “Europe 1992 and Its Implications for the Developing Countries.” Jubilee Celebration Conference, University of Calabar, June 1995.

PARTICIPATION IN SCHOLARLY MEETINGS

Chaired Panels at Conferences

- “Students and Education” Panel, National Social Science Association New Orleans Professional Development Conference, New Orleans, Louisiana, October 6-8, 2013.
- “Corruption” Panel, the 55th Annual Meeting of the African Studies Association Philadelphia, USA, November 29th – December 1st, 2012.
- “Politics of Oil” Panel, Midwest Political Science Annual Conference Chicago, Illinois, May 3-6, 2008
- “Resources and Conflicts in Africa” Panel, International Conference Sponsored by the Africa Peace Point in partnership with the Koinonia Community and Shalom House, Nairobi, Kenya: December 6-8, 2007.
- “Contesting Citizenship” Panel, 6th International Society for Third Sector Research Conference, Ryerson University and York University, Toronto, Canada, July 11-14, 2004.
- “African Civil Society” Panel, the Pan-African Strategic and Policy Research Group (PANAFSTRAG); the Development Policy Management Forum (DPMF) and the African Association of Political Science (AAPS) joint Conference on Civil Society, Governance and Integration in Africa held in Addis Ababa, Ethiopia, May 2006.
- “Modernity and Cultural Politics and Identities”. Annual conference of the African Studies Association, San Francisco, November, 2006.
- “Trends in Non-profit Governance track, Association for Research on Non-profit Organizations and Voluntary Action (ARNOVA) Conference, Los Angeles, CA. November 18-20, 2004.

- "Taking Stock in African Studies" Panel, Canadian Association of African Studies/Association Canadienne des Tudes Africaines Annual Conference, University of Alberta, Edmonton, May 27-30, 2004.
- "Africa and the African Diaspora" Panel, 44th Annual Meeting of the African Studies Association, Houston, Texas, November 15-18, 2004.
- "Identity and Language" Panel, 37th and 47th Canadian Association of African Studies Annual Meetings, New Orleans, Louisiana, November 11-14, 2003.
- "Democratization in Nigeria: Which Way Forward" Panel, the Nigeria Political Science Association Conference, University of Jos, Nigeria September 1994.

Discussant at Conferences

- "Africa's International Relations" track, 67th Annual Conference of the Midwest Political Science Association, Chicago, Illinois, April 3-6, 2009.
- "Politics and Foreign Aid" track, 66th Annual Africa Studies Association Conference, Chicago, Illinois, November, 2008.
- "Nigeria's Leadership Role in West African Security Framework" track at the Colloquium on Strengthening the Local Conflict Prevention Capacities of Civil Society Organizations and Member States through the ECOWAS Conflict Mechanism and the Conflict Prevention Framework, Abuja, Nigeria, November, 2008.
- "African Diaspora and Development" track, Annual Conference of the International Association of Nigerian Studies and Development, Portland, Oregon, September, 2008.
- 2nd Annual Human Condition Series Conference on Terror, Laurentian University @ Georgian College Barrie, Ontario, May 2, 2008;
- "International Security and Human Rights" track, at the 65th Annual Conference of the Midwest Political Science Association, Chicago, Illinois, April 12-15, 2007.

OTHER PROFESSIONAL ACTIVITIES

- [Member, Editorial Board, Sage Publications, 2013-present.](#)
- [Serving as articles Reviewer, Sage Publications, 2013-present](#)
- Serving as editorial board member, *Journal of Pan African Wisdom*, 2005-present.

- Serving as reviewer, *African Journal of Political Science and International Relations*, 2008-Present.
- Served as doctoral dissertation committee member, Department of Clinical Psychology, DePaul University, Chicago, 2006-2007.
- Served as Proposals external reviewer, Voluntary Sector Initiative's Capacity Joint Table Secretariat, Ottawa, 2001-2002.
- Served as external examiner, School of Journalism, Carleton University, Ottawa; Master's Thesis titled, "The African Journalist within the Ethos of the African Renaissance", August 28th, 2001.

AWARDS AND RECOGNITIONS

- United Way of Metropolitan Chicago, Excellence in Service Award, 2007. Dedicated and outstanding service to organizational goals and ideals.
- Vincentian Endowment Fund, 2007, for the exchange of Scholars between DePaul University, Chicago and Tangaza College, Nairobi, Kenya.
- Students' Appreciation of Faculty Impact Award, 2006 DePaul University Students Banquet.
- United Way of Chicago, Exceptional service Ward, 2004-2005. Demonstrated service leadership to organizations projects.
- Prime Minister of Canada, Exemplary Public Service Award, 2003 for exemplary execution of the government-nonprofit sector research initiative.
- Cambridge University, Commonwealth Fellow, 1991.

PROFESSIONAL ORGANIZATIONS

- International Association of Nigerian Studies & Development, 2008-Present.
- National Social Science Association, 2006-Present.
- African Studies Association, 2006-present.
- Canadian Association of African Studies, 2006-present.

- American Political Science Association, 2006-present.
- Midwest Political Science Association, 2006-present.
- Association for Research on Non-profit and Voluntary Action, 2001-present.
- Canadian Economics Association, 1999-2003.
- Canadian Political Science Association, 1998-present.
- Fellow, Cambridge Commonwealth Society, 1991-present.
- Associate Fellow, Nigeria Institute of Management, 1990-1992.

SERVICE ACTIVITIES

To the University:

July 2007-2011

Member, Online Learning Taskforce

- Examine the policies for distance learning across the university, including issues of workload, and compensation in the past year.

To the College of Liberal Arts & Sciences:

August 2012-present

Member, College Committee on Curriculum and Programs

- Review proposals from various academic units of the College to the committee to offer new, modify or discontinue certificates or degree programs.

September 2012-present

Alternate, Grade Challenge/Review Committee

- Review grade challenge/review applications from students to uphold or change grades as requested by College students.

August, 2011-August, 2012

Member, Grade Challenge Review Committee

- Review grade challenge/review applications from students to uphold or change grades as requested by College students.

July 2007-2012

Member, Students Creating Knowledge Taskforce

Member, Editorial Board Committee

- Responsible for devising constructive avenues for students to propagate knowledge;
- Responsible for the publication of the College Journal, Students Creating Knowledge in furtherance of the mandate of the Taskforce;
- Review manuscripts submitted by the College of Arts and Liberal Sciences students for publication in the College Journal, *Students Creating Knowledge*.

To the School of Public Service:

September 2012-present

Chair, Curriculum Development and Implementation Committee

Provide leadership in addressing the following issues:

- Improvement of course evaluation questions
- Improvement of the Independent Study process
- Providing students access to course evaluation results online
- Review of learning outcomes to ensure similarity across different instructors for the following courses: MPS 501, 586, 587, 588, 589 and 594.

MPA Degree Chair,

August, 2010 to August 2012

Key Responsibilities

- Responsible for both administration and marketing initiatives;
- Review and recommend MPA applications for admission
- Serve as faculty advisor for the degree;
- Conduct information and orientation sessions
- Recommend and mentor adjunct faculty
- Approve heir syllabi
- Report to the Director, etc.

Assessment Committee

Member, August 2004-2006

Chair, April 2009-August, 2012

Key Initiatives:

- Determine, in collaboration with faculty, the next line of courses for assessment of each coming year;
- Conduct assessment of the courses as determined when due (for example, conduct assessment of the research and management sequence courses);
- Conducted assessment of the finance stream of courses for 2009 academic year. My report was recognized by the College of Liberal Arts and Sciences as one of the most exemplary course assessment submissions received in 2009.

Curriculum Committee

Member, September 2005-July 2006;

Chair, August 2006-October 2008.

Member, 2010-August, 2012

Key Initiatives:

- Contributed to the redesign and implementation of the applied research capstone (MPS 590/593) as an alternative to Master's thesis in the program;
- Redesigned and implemented the Ethics course from MPS 504 Ethics in Administration to MPS 502 Ethical Leadership;
- Addressed the issue of remuneration SPS Thesis supervision relative to the capstone project.

Study Abroad

Director of the SPS Kenya, Barcelona and Istanbul Study Abroad Programs

Key Initiatives:

2009-2010

- Develop the SPS Istanbul, Turkey study abroad program;
- To lead students to the ISTR conference in Istanbul, Turkey.

2007-2008

- Develop and implement the SPS Barcelona, Spain study abroad program;
- Led students to the ISTR conference in Barcelona, Spain.

2007-present

- Develop and revise the SPS Kenya study abroad program
- Lead students to Nairobi, Kenya

Local Review Board

Chair, Local Review Board, August, 2011-2012

Provide leadership on the following:

- Review of Institutional Review Board applications from faculty of the School of Public Service Students for the completion of various research projects;
- Review Institutional Review Board applications from the School of Public Service Students for the completion of the Thesis or Capstone (integrative Seminar) classes;
- Guide and coach School of Public Service students doing the Thesis Option on the preparation of the requisite Institutional Review Board applications for their research.

Member, Local Review Board, 2005-2012.

Key Initiatives:

- Review Institutional Review Board applications from faculty of the School of Public Service Students for the completion of various research projects;
- Review Institutional Review Board applications from the School of Public Service Students for the completion of the Thesis or Capstone (integrative Seminar) classes;

- Guide and coach School of Public Service students doing the Thesis Option on the preparation of the requisite Institutional Review Board applications for their research.

Others:

July 2007

- Represented the School of Public Service in Zagreb, Croatia and presented a lecture on leadership and development to the prospective students of the Joint SPS-Catholic University of Croatia.

October 2007

- I organized the 2007 School of Public Service annual lecture

SERVICE TO THE COMMUNITY

Writing Coach at College Summit, 2005-Present.

(A national non-profit organization with a mission to increase the college enrollment rate of inner-city, low-income students.)

Key Initiatives:

- I work with high school students and guide them through the University admissions application completion process;
- Offer students validation and open doors to reflection and self-empowerment;
- Facilitate the self-development and empowerment of inner-city students on how to make successful admission applications to institutions of higher learning;

Continental Africa Chamber of Commerce

Advisory board member, 2007-present.

Key Initiatives:

- Provide advice to the organization on business matters;
- Liaise with the officials of the organization and other Chambers of Commerce on ways and means of boosting the efficiencies of the organization;
- Assist in sourcing and organizing annual funds drives for the organization;
- Assist in the development of the organization's operational and policy procedures.

United Way of Metropolitan Chicago

- Member, Sites Review Panel, 2004-2006.
- Venture Investments Impact Panel, 2004-2006.
- Program Evaluator & Team Leader-Youth Impact Panel: January 2004-2008.

Key Initiatives:

- Evaluates project applications from non-profit organizations in Chicagoland to the United Way of Metropolitan Chicago for funding;
- Makes site visits to various organizations applying for United Way of Metropolitan Chicago funding;

- Makes recommendations for approval by the United Way of Metropolitan Chicago on the funding of these applications and organizations;
- Review the impact of the funding provided to nonprofit organizations by the United Way of Metropolitan Chicago.

CURRENT RESEARCH AND PROFESSIONAL ACTIVITIES

- I am currently working on several manuscripts that resulted from the conference papers I presented on the successful design and implementation of Study Abroad programs. As a result of my experience in this endeavor (having directed programs in Kenya, Spain, Turkey and Tanzania), I have considerable learnings to share and questions to ask on areas that I have yet to explore. The second paper is in the area of democratic consolidation in sub-Saharan Africa. Given that these countries have embraced democratic form of governance since the 1990s, it is imperative to interrogate whether or not they are making any solid gains towards consolidation. I published a book chapter in this area last year and would like to use this coming year to not only continue the work that I already started, but explore it further with a view to publishing more.
- Similarly, I am continuing work as co-editor to publish the another volume of the book, *Towards Self-Knowledge: Dialogue on the Boki Nation* which gives an experiential analyses of the socio-economic and political underpinnings of the existence of the Boki Nation and its organization of public service. The first volume in the series was published in 2010 and I would like to use the coming year to continue working on the second volume.
- I have published on the implications of higher education as a vehicle for good governance, human security and national development in sub-Saharan Africa countries. In the course of my research, it has become apparent that while the role of higher education in this regard is indubitable and the countries have embraced it broadly, allocating huge proportions of their annual budgetary appropriations to it, **the type of education, its content and curricula** are the problem. Thus, in the coming year, I am turning my attention to this area with a view to not only a better understanding of this problem, but also the **way forward**. That is, delineating the pathways or conditions under which education can foster sustainable development. In particular, I am looking at the content of the curricula of the various academic programs in the arts and social sciences and the extent to which they foster or hinder national development in these countries.
- I am directing my energies toward developing two Study Abroad courses in East and Southern Africa. Given my experience in this area generally and following my course reduction request, I am happy to note that I not only developed the SPS Tanzania Study Abroad program titled, "MPS 604: Graduate Studies Social Welfare, Non-profits and Public Service Management", but successfully offered

the program in Arusha, Tanzania and led over 17 students during the intercession studying in the country for about two weeks. The first program focused on the historical and contemporary roles of non-governmental organization in addressing social work issues and the effective management of public service programs in Africa, using Tanzania as a case study. As we are in the process of rounding up this year's program, I would like to not only critically evaluate our successes and failures, but also fine-tune the program and seek to offer it again in the coming year.

COURSES TAUGHT

- 2003-Present School of Public Service, DePaul University
 - MPS 501: Cross-Sector Analysis
 - MPS 502: Ethics in Administration
 - MPS 503: Public Service Organizations and the Three Sectors
 - MPS 511: NGOs and Sustainable Development
 - MPS 523: Evaluation of Organizational Effectiveness
 - MPS 542: Policy Design and Analysis
 - MPS 570: Research Methods in Public Service
 - MPS 590: Public Service Assessment and Evaluation
 - MPS 592: Applied Research: Organizational Effectiveness
 - MPS 585: Practicum/Thesis Design
 - MPS 594: Ethical Leadership in Public Service
 - MPS 598: Thesis
 - MPS 593: Integrative Seminar
 - MPS 600: Independent Study
 - MPS 604: Special Topics
 - MPS 611: Management of International Non-Governmental Organizations
- [November, 2013: Director, Arusha, Tanzania Study Abroad Program: Graduate Studies in Health, Social Welfare and Public Service Management in Africa – Tanzania.](#)
- July, 2010: Director, Istanbul-Turkey Study Abroad Program: Third Sector and Civil Society Utilization of Social Research to Address Crises – Challenges and Opportunities.
- November, 2007-2011: Director, Nairobi-Kenya Study Abroad Program: Understanding how non-profits work in Africa (the case of Kenya).
- July, 2008: Director, Barcelona-Spain Study Abroad Program: Research Methods in Public Service – Understanding how the non-profit sector utilizes research to address sustainable social change.