



DEPAUL UNIVERSITY

CHADDICK INSTITUTE FOR
METROPOLITAN DEVELOPMENT

2023 ANNUAL REPORT & PROGRAMMATIC HIGHLIGHTS

Prepared by Joseph P. Schwieterman, Ph.D., Director
Emily Hamilton and Blythe Chesney

April 2024

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A NOTE FROM THE DIRECTOR

Dear Friends,

Chaddick Institute's efforts to cultivate student involvement and public engagement are the product of our team's commitment to expanding its urban-focused mission and the generosity of benefactors who share this goal. Chaddick's study trips, scholarships, and urban and environmental programs are supported by Assistant Director William Kling, graduate assistants, program advisors, and the School of Public Service faculty and staff. Their work draws upon financial and in-kind contributions from those who share to promote effective policies for—and appreciation of—cities, neighborhoods, suburbs, and transportation systems.



This synergy made 2023 and early 2024 remarkable times for our programs, scholarships, and research activities. In many ways, though, the travel opportunities we offered graduate students stood out. Chaddick sponsored seven trips to places outside the Chicago region for students over the past 12 months—more than any other year in our history. Our autumn trip to Milwaukee study (attended by 22 students) and Texas's Move America conference (attended by seven) generated enormous camaraderie. So did our more recent trip to the Transportation Research Board conference in Washington, DC, which evoked memories of my first trip there as a graduate student years ago. Last May, 12 students joined Professor Nick Kachiroubas for a policy-focused immersion in Springfield, IL.

Three other travel opportunities strengthened our ties to organizations sharing our mission. Last May, six students went overnight to learn about waterway policy at the National Great River Research & Education Center's Confluence Center in Alton, IL. Graduate student Janson Busby won a best-paper award at the Rural Transportation Assistance Program conference in South Carolina. At the same time, Mayra Shuja attended a leadership summit in Boston, which augmented her internship at the Chicago Metropolitan Agency for Planning.



These learning experiences are, above all else, made possible by the Chaddick Foundation's financial support while also being supported by generous gifts from Susan Aaron, the Donnelley Foundation, Steve Rudolph, and others. Their support reinforces our belief that cultivating student learning is much more than classes and course assignments. It is about encouraging students to be curious, cooperative, and comfortable in new environments. This philosophy also manifests in William Kling's expanding work in internship placements at DePaul and our efforts to allow students to conduct research and become co-authors of our publications.

Our *2023 Chaddick Annual Report* shows that last year was filled with timely events, student engagement, and pleasant surprises. This momentum has made this year exciting for our team.

A handwritten signature in dark ink that reads "Joseph P. Schwieterman". The signature is fluid and cursive.

Joseph P. Schwieterman, Ph.D. | Director, Chaddick Institute

CHADDICK INSTITUTE STAFF AND ADVISORS

Joe Schwieterman, the Institute's director, oversees our programs in cooperation with the assistant director and leads our research series.

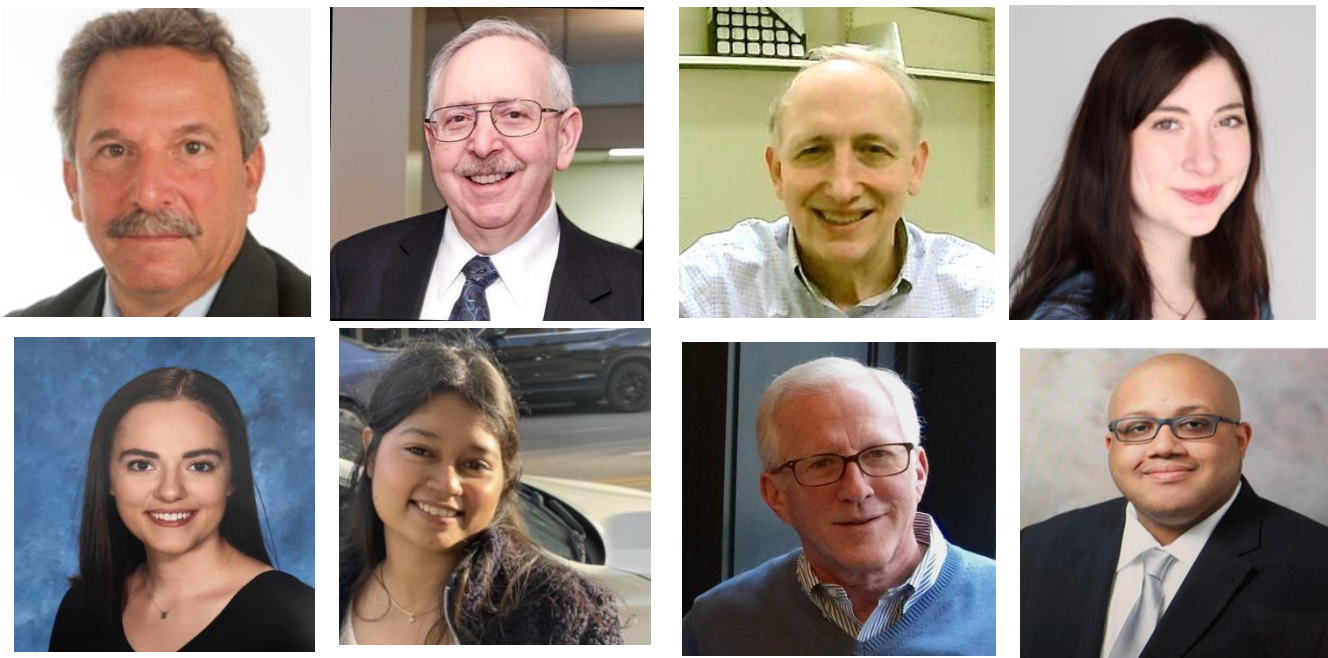
William Kling, JD, is the Institute's Project Director. Dr. Kling also teaches at DePaul and cultivates our relationships with community organizations throughout the city.

Stephen Rudolph leads our Air Transport Policy Initiative and is the managing editor of our journal, *Issues in Aviation Law and Policy*.

Emily Hamilton and Blythe Chesney, graduate students in the College of Liberal Arts & Social Science, are graduate research associates. **Akshara Das and Carrie Craig** also assisted with Chaddick's research efforts. Emily and Blythe serve as Co-Program Managers.

We work closely with our external advisors, including **John Hedrick**, who supports our Municipal Design Review Network; **Deborah Carter-McCoy**, who supports our transportation programs; and **Susan Aaron**, who supports our civic efforts. We are also extremely grateful to our other advisors, including **Dudley Onderdonk, Erik Cempel**, and **Diane Gormely-Barnes**. The Institute also relies heavily on the involvement of DePaul faculty, including **Hugh Barling, Euan Hague**, and **Nick Kachirboubas**.

Our Chaddick Fellows Program also started last month, with **Derick Anderson, Brandon Bordenkircher, and Rachael Smith** named Chaddick Alumni Fellows and **Patrick Steffes** named a Chaddick Community Fellow. Patrick supports our Forgotten Chicago partnership.



Clockwise from left: Bill Kling; Steve Rudolph; Joseph Schwieterman; Emily Hamilton; Blythe Chesney; Akshara Das; John Hedrick; Derick Anderson

RESEARCH & PUBLICATIONS

The Chaddick Institute raises awareness of timely policy issues that can improve metropolitan regions' performance. Each year, our research team issues several significant studies resulting from extensive involvement from graduate students.

Policy studies issued from February 2023 to February 2024:

Back on the Bus
2024 Outlook for the Intercity Bus Industry in the United States
February 6, 2024

CARGO-FOCUSED AIRPORTS IN THE U.S.
SHINE BRIGHTLY DURING THE PERSISTENT AIR FREIGHT DOWNTURN
August 17, 2023

Bus Station on the Brink:
CITY ACTION IS NEEDED TO PREVENT THE LOSS OF CHICAGO'S GREYHOUND TERMINAL
April 19, 2023

The Daily Double
TWICE-A-DAY FLIGHT CLUSTERS AT CVG ENHANCE AMAZON AIR'S CAPABILITY AS RECESSION FEARS LOOM
March 7, 2023

Category	April 2022	April 2023
All Airports	8.8%	8.1%
Top 10 Cargo-Focused Airports	3.8%	3.8%

Comprehensive Studies

Back on the Bus: 2024 Outlook for the Intercity Bus Industry in the United States. February 6, 2024.

The Expanding Role of Cargo-Oriented Airports in the United States since the beginning of the COVID-19 Pandemic. August 17, 2023.

Going Green: The Adoption of Climate Action Plans by Illinois Municipalities, 2008 – 2022 (for the Illinois Municipal Policy Journal). May 1, 2023.

Shorter Reports and Studies

Bus Station on the Brink: City Action is Needed to Prevent the Loss of the Chicago Greyhound Terminal. April 19, 2023.

Daily Double: Twice-a-day Flight Clusters at CVG Enhance Amazon Air's Capability as Recession Fears Loom. March 7, 2023.

NATIONAL GREAT RIVERS RESEARCH & EDUCATION CENTER INITIATIVE

Chaddick began with the third phase of our river ecology project with the National Great Rivers Research & Education Center, a prominent nonprofit organization based in Alton, IL. William Kling, JD, leads the project with assistance from Emily Hamilton. Advising also came from Friends of Chicago River and the Corn Belts Port. Among the highlights of 2023 were:



- Comprehensively evaluating cultural and environmental initiatives throughout riverfront municipalities in Illinois through spatial and qualitative research.
- Traveling to central and western Illinois to meet riverfront leaders.
- Participating in the City of Chicago’s River Ecology Task Force.
- Traveling to Alton to connect with researchers and leaders at the National Great Rivers Research & Education Center
- We are commencing work on a large-scale outreach project that will bring together leading stakeholders who shape policy regarding rivers throughout the state.



Anna Clissold and Emily Hamilton, who serve on our river team, visit Joliet’s Bicentennial Park in March 2023

TALKING TRANSPORTATION PODCAST

We released three episodes over the past year, each involving conversations between Professor Joe, Blythe Chesney (our podcast manager), and a guest. All episodes are available on SoundCloud, and episodes 5-7 are available on Spotify and Apple Music.



Episode #5: Transportation Titan: Chicago's Lofty Role in Air, Bus, and Rail Travel February 21st, 2023.

A conversation with noted author Christopher Lynch

Episode #6: Rethinking Commuter Rail & Public Transit's Ridership Recovery. October 26th, 2023.

A conversation with Chris Kopp, public transit expert

Episode #7: High-Speed Rail Success Stories + Brightline Florida. December 12th, 2023. A discussion with high-speed rail expert Rick Harnish



STUDENT ACTIVITIES & OPPORTUNITIES

Our programs center on engaging DePaul's talented students in events and networking opportunities. Students participate in our twice-annual study trips and professional outings with the School of Public Service. We also work closely with the students who complete our immersive Chaddick Scholars program each year. Please refer to page 14 for a list of our Chaddick Scholars class of 2023.

Related Events:

"Authentic Conversations" Overnight Trip to Springfield, IL via Amtrak MAY 2023 | ATTENDANCE: 10

The Chaddick Institute sent a student delegation to the state capital to "shadow" state legislators. Professor Nick Kachiroubas, a longtime Chaddick advisor, led this successful outing.



Studying River Ecology in Alton, IL MAY 2023 | ATTENDANCE: 5

Graduate students traveled on Amtrak's Lincoln Service to Alton, IL, to explore strategies to promote river ecology at the National Great Rivers Research & Education Center. Angelia Millsap led the outing, which included a trip to see the Mississippi River's lock system and a presentation on the Chicago River.

Chaddick Institute's Spring Study Trip MAY 2023 | ATTENDANCE: 18

Our spring study trip graduate students traveled by Metra to the Hyde Park Arts Center, the site of the Obama Library (now under construction), and the Homewood Science Center. Each stop discussed nonprofit organizations' cultural and civic role, capped off with a pizza dinner in Flossmoor.



Young Professional Outing with Allison Woodward

OCTOBER 2023 | ATTENDANCE: 5

**Chaddick
Young
Professionals**

After a four-year hiatus, Chaddick resumes its popular "Young Professional" outings, giving graduate students and recent alumni opportunities to meet with area professionals during after-work hours. This month, a group of five headed north along State Street to meet Allison Woodward, a DePaul alum, and discuss her work at the Illinois Housing Development Council.

Young Professional Outing with Kendra Johnson

OCTOBER 2023 | ATTENDANCE: 7

A group of seven headed to the Regional Transportation Authority headquarters to discuss public transit issues with DePaul alum Kendra Johnson, the RTA's Government Affairs Associate. This after-work program introduced students and recent graduates to local professionals in planning and transportation.



Milwaukee Study Trip

NOVEMBER 2023 | ATTENDANCE: 24

A group of 24 took part in Chaddick's annual study trip to Milwaukee, WI, to explore urban innovations. This day trip via Amtrak included conversations with Milwaukee Redevelopment Authority leaders, the Center for Veterans Issues, Menomonee Valley Partners (an environmental organization), and the Milwaukee Metropolitan Sewerage District's waterway restoration unit. The study trip culminated in a pizza dinner.



End-of-Term Outing to Chinatown for DePaul Students

NOVEMBER 2023 | ATTENDANCE: 15

Our group celebrated the end of the fall quarter with a lively trip to Chinatown. The gathering occurred at the end of the final weeks and the beginning of winter break. Students dined at the Triple Crown Restaurant and enjoyed a walking tour around the neighborhood, including a cultural center stop.



Urban Research Exchange Lightning Talk Roundtables

FEBRUARY 2024 | ATTENDANCE: 21

This interdepartmental event, held at Chaddick, was co-sponsored by the Center for Community Health Equity, School of Public Service, Master of Public Health, and Master of Social Work programs. Students discussed topics ranging from public health to sustainable agriculture. Our six student presenters were Codey Zurek, Emily Funk, Mariam Zaki, Rana AISheikh, Caleb Haydock, and Carrie Craig.

Chaddick Outing to The Plant

FEBRUARY 2024 | ATTENDANCE: 9

Our Chaddick Scholar nominees took the train to the Back of the Yards neighborhood to tour The Plant, a research and production facility focused on collaboration in communities and small food businesses. Led by John Edel, students learned about the unique practices employed by this converted meatpacking plant.



PROFESSIONAL PROGRAMS & TRAININGS – METROPOLITAN CHICAGO

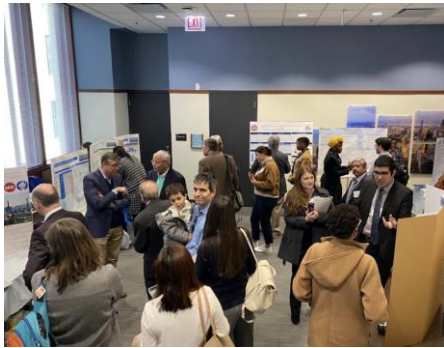
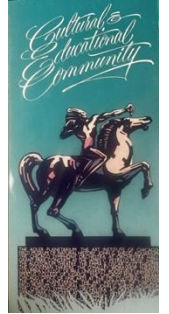
Chaddick frequently hosts events for area professionals, including our annual formal walking tours and bi-annual panel discussions hosted by our Municipal Design Review Network (MDRN).

Related Events:

Civic Energy: Cultural Collaborations in the Loop Community

FEBRUARY 2023 | ATTENDANCE: 45

This event explored the history of the Greater Loop area near Grant Park and how it was transformed into a world-class cultural and educational destination between the 1980s and early 2000s. It featured a conversation between Professor Joseph Schwieterman and Chaddick senior advisor Susan S. Aaron, who is donating archives to DePaul, a presentation by Patrick Steffes, and a reception.



2023 Transportation Research Forum Conference

APRIL 2023 | ATTENDANCE: 120

Chaddick was honored to be selected as the host of the 64th Annual Transportation Research Forum. The two-day conference featured 54 presentations, two panels, a poster session, and four technical tours. Scholars across the Atlantic and Pacific traveled to our space to participate as presenters, discussants, and panelists. Thank you to the event's sponsors, including the US Department of Agriculture, the Transportation Research Forum Foundation, the University of Illinois Chicago, and Northwestern University.

MDRN Arlington Heights Walking Tour

DECEMBER 2023 | ATTENDANCE: 45

Charles Witherington-Perkins, Director, and Kendra Maher, Administrative Assistant, of the Planning & Community Development, led members, including former Chaddick Scholars, of the Municipal Design Review Network on a tour through Arlington Heights. This was followed by an informal lunch attended by representatives from nearly a dozen suburban communities.



MDRN Idea Exchange

DECEMBER 2023 | ATTENDANCE: 28

More than two dozen participated in our Municipal Design Review Network's sixth annual "Idea Exchange," which featured group discussions on vexing design, planning, and administrative issues. Representatives from a dozen municipalities, the Chicago Metropolitan Agency for Planning, and three area consultancies participated in the conversations. We thank Angela Mesaros, Kate Portillo, Clara Gable, Consuelo Arguilles, and Diane Gormely-Barnes for their assistance with the event.



Special Delivery from Europe: An Evening on European Aviation

JANUARY 2024 | ATTENDANCE: 30

A group of 30 joined us for this evening's presentation, which featured distinguished guests from Germany's Frankfurt University of Applied Sciences. Professor Benjamin Bierwirth, Ph., provided insights into Frankfurt Airport's innovative responses to the complexities of global cargo movement. His graduate student, Toni Jahn, analyzed Amazon Air's growth across Europe.



Chaddick Scholars Reunion Banquet

JANUARY 2024 | ATTENDANCE: 45

A gathering of 45 scholars commemorated the Chaddick Institute's rich history and promising future. The event highlighted the diverse achievements of our alums, each contributing to the institute's legacy in unique and impactful ways.



Trip to Move America Conference in Texas

SEPTEMBER 2023 | ATTENDANCE: 8

Seven graduate students joined Professor Schwieterman at the Move America conference in Austin, TX. The group attended sessions on technological advances in mobility and transport and had several small-group discussions with startup CEO's. This was followed by a tour of Austin's transit network and dinner on the famed 6th Avenue.



ACADEMIC SYMPOSIA, NATIONAL WEBINARS & POLICY PARTNERSHIPS

Chaddick hosted a major symposium on the future of downtown. We also host events that attract audiences throughout the United States and abroad, including Transportation Research.

Symposium on the Future of Downtown

JANUARY 2024 | ATTENDANCE: 80

The Chaddick Institute continued its tradition of co-hosting a major morning symposium with DePaul’s Real Estate Center. This year’s program, “The Great Reset: The Changing Dynamics of Downtown Real Estate,” looked at the remarkable changes underway in the post-COVID economy. Our presenters included Michael Edwards of the Chicago Loop Alliance and an expert real-estate panel.



O'Hare 21 Terminal Initiative Tour

OCTOBER 2023 | ATTENDANCE: 28

Chaddick teamed up with the Union League Club for a guided tour of O'Hare International Airport, where we learned about the latest improvements and the massive O'Hare 21 terminal initiative. The Chicago Department of Transportation (DCA) took our group in a full-size bus. We thank the DCA team, Chaddick advisors, and Union League transportation committee member Erik Cempel for helping us coordinate this event.

Chicago Central Area Plan Feedback Session & Celebration

DECEMBER 2023 | ATTENDANCE: 6

Led by Chaddick Scholar Mayra Shuja, a group of students participated in this festive event at the Chicago Cultural Center to learn more about the history and future of the Central Area Plan. Attendees mixed with senior City of Chicago officials and expressed their preferences for different long-range scenarios in the Central Area. The plan serves as a guide for the sustainable development of downtown Chicago.



AIR TRANSPORT POLICY INITIATIVE

The Chaddick Institute maintains an active program in aviation policy.

Programmatic Highlights

OUR ACADEMIC JOURNAL: ISSUES IN AVIATION LAW AND POLICY

We published two issues of “IALP” in 2023, one in May and another in November. The journal, managed by Stephen Rudolph, covers legal and policy issues affecting civil aviation, matters related to commercial airports, and other aspects of aviation.

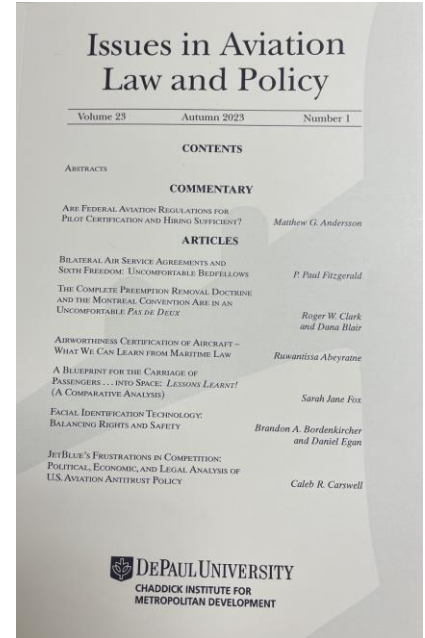
AMAZON AIR POLICY BRIEFS

The Chaddick Institute continued releasing an annual brief on Amazon Air, a unit of Amazon whose growth has significant implications for at-home delivery services. Each brief explored the airline’s domestic and international initiatives. We thank our graduate student study team of Akshara Das, Emily Hamilton, Carrie Craig, and Blythe Chesney, as well as Stephen Rudolph and Toni Jahn, for assisting with these publications.

Our Amazon Air Briefs garnered international attention, including coverage in prominent trade journals. Since June 2020, more than 40 news articles devoted exclusively to the first brief have been published.

MEDIA SUPPORT ON CHICAGO AVIATION ISSUES

Institute director Joe Schwieterman regularly appeared on WBBM New Radio 780’s “Noon Business Hour” to discuss aviation and airport issues and provide numerous other interviews on Chicago and national air travel topics. The agenda also includes three *Chicago Tonight* appearances.



OUR CHADDICK SCHOLARS

CHEERS TO OUR 7 CHADDICK SCHOLARS!

In June 2023, we bestowed the “Chaddick Scholars” distinction on seven students. All who finished their requirements despite the travails of having to complete some tasks online. All were recognized at Chaddick’s End of Year celebration and received scholarships.

2023 Chaddick Scholars:

JANSON BUSBY | SUSTAINABLE URBAN DEVELOPMENT

AKSHARA DAS | INTERNATIONAL PUBLIC SERVICE

CALEB HAYDOCK | PUBLIC POLICY

ESTER LWAKABAMBA | PUBLIC POLICY

NAMATAMA KAPIKA | NONPROFIT MANAGEMENT

MAYRA SHUJA | SUSTAINABLE URBAN DEVELOPMENT

RACHEL WECKBACHER | PUBLIC POLICY



Advisory Committee for our Metropolitan Design Review Network



CONSUELO ARGUILLES, AICP | DIRECTOR OF COMMUNITY DEVELOPMENT
VILLAGE OF VILLA PARK, IL

JEFF BRADY, AICP | DIRECTOR OF PLANNING/ DEPUTY DIRECTOR OF DEVELOPMENT
VILLAGE OF GLENVIEW, IL

ANDY CROSS, AICP | SENIOR PLANNER | CITY OF HIGHLAND PARK, IL

LIZ DELEVITT, RA | PLANNING & DESIGN SPECIALIST | VILLAGE OF DEERFIELD, IL

EMILY EGAN, AICP | ASSISTANT CITY PLANNER | CITY OF ELMHURST, IL

TOM FARACE, AICP | PLANNING & ECONOMIC DEVELOPMENT MANAGER
VILLAGE OF CAROL STREAM, IL

RYAN FRANKLIN, AICP | ASST. DIRECTOR OF COMMUNITY DEVELOPMENT,
PLANNING MANAGER, VILLAGE OF SCHAUMBURG, IL

JOHN HEDRICK | ATTORNEY/CONSULTANT

DIANE GORMELY-BARNES | PRINCIPAL PLANNER, HNTB

MICHAEL GARRIGAN, AICP | DIRECTOR OF COMMUNITY DEVELOPMENT, VILLAGE OF ANTIOCH, IL

SCOTT MAGNUM, AICP | COMMUNITY DEVELOPMENT DIRECTOR | VILLAGE OF LINCOLNWOOD, IL

DUDLEY ONDERDONK, FAICP, LEED-AP, CNU-A | PARK DISTRICT COMMISSIONER, PLAN COMMISSIONER,
VILLAGE OF GLENCOE, IL

STANLEY POPOVICH, AICP, DIRECTOR OF COMMUNITY DEVELOPMENT, VILLAGE OF DOWNERS GROVE

STEPHEN ROBLES, AICP | ASSISTANT DIRECTOR OF COMMUNITY DEVELOPMENT
VILLAGE OF WHEELING, IL

CHRIS SANDINE, AICP, LEED GREEN ASSOCIATE | ASSOCIATE PLANNER VILLAGE OF LIBERTYVILLE, IL



CHADDICK IN THE NEWS

Below is a sample of our press attention over the year. For a full list of media coverage, visit our [Chaddick in the News](#) page.

- *BUSRide: FlixBus, Greyhound & Megabus Options Fueling a Bus-Travel Recovery, DePaul Study Shows (Feb. 8, 2024)*
- *Mass Transit: Momentum for expanding intercity bus service is growing among states, a new study shows (Feb. 6, 2024)*
- *Smart Cities Dive: States warm up to intercity and rural bus service (Feb. 6, 2024)*
- *MSNBC: Thanksgiving travel puts the spotlight on disappearing city bus stops by Joe Schwieterman (Nov. 22, 2023)*
- *Daily Herald: Turkey trotting? Here's our 2023 holiday travel preview - with a side of stress (Nov. 13, 2023)*
- *CBS News: CTA announces \$2 billion budget plan, with goal of bringing more riders back (October 19th, 2023)*
- *ABC 7: Chicago air travel, Illinois federal programs to be impacted by government shutdown (September 27th, 2023)*
- *New York Times, Arriving new: Fast Passenger Trains from Miami to Orlando (September 25th, 2023)*
- *Daily Herald: In Transit: In the era of GPS apps, is there still a place for paper maps? (September 4th, 2023)*
- *Yahoo! Finance: Cargo-focused airports outpace peers with passenger traffic (August 18, 2023)*
- *Chicago Public Radio (WBEZ): The '9 to 5' commuter is extinct. That spells change ahead for Metra (Audio Story, August 16, 2023)*
- *Governing: Cities Seek Solutions as Bus Terminals Close, Pushing Riders to the Curb (July 17, 2023)*
- *Crain's Chicago Business: The downtown Greyhound station is a critical transit hub worth saving, experts argue (April 20, 2023)*
- *Yahoo Finance: Closing Chicago's downtown Greyhound station would have repercussions for low-income travelers (April 19, 2023)*
- *Chicago Sun-Times: Greyhound terminal makes departure plans. Will riders be kicked to the curb? (April 19, 2023)*
- *ABC 7: Closing downtown Greyhound station could hurt lower-income travelers (April 19, 2023)*
- *SmartCitiesDive: Intercity bus station closures create problems for riders (March 7, 2023)*
- *Metro: Premium Bus Services Aimed at Weary Flyers Gain Ground (February 7, 2023)*
- *Mass Transit: Intercity bus stations shuttered even as coach travel rebounds, DePaul study shows. (February 7, 2023)*



Bloomberg

The New York Times

AP Associated Press

**CHICAGO
SUN★TIMES** *Chicago Tribune*

CRAIN'S
CHICAGO BUSINESS.

MASS TRANSIT
BETTER TRANSIT THROUGH BETTER MANAGEMENT