DEPAUL UNIVERSITY
CHADDICK INSTITUTE FOR METROPOLITAN DEVELOPMENT

2022 ANNUAL REPORT & PROGRAMMATIC HIGHLIGHTS

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Table of Contents

A NOTE FROM THE DIRECTOR ......................................................... 3

INSTITUTE STAFF, ADVISORY AND FELLOWS. ............................... 4

RESEARCH, PUBLICATIONS & RIVER ECOLOGY PROJECT ................... 5

STUDENT ACTIVITIES & OPPORTUNITIES ...................................... 6

PROFESSIONAL PROGRAMS & TRAININGS. ..................................... 7

ACADEMIC SYMPOSIA, NATIONAL WEBINARS & POLICY PARTNERSHIPS … 9

AIR TRANSPORT POLICY INITIATIVE ............................................. 10

OUR CHADDICK SCHOLARS ............................................................ 11

MUNICIPAL DESIGN REVIEW NETWORK ADVISOR COMMITTEE ............ 12

CHADDICK IN THE NEWS .............................................................. 13
A NOTE FROM THE DIRECTOR

Dear Friends,

The opportunity to experiment with new programmatic formats and community engagement techniques made the last year a memorable one. We created our first podcast, under the *Talking Transportation* banner, released hot-off-the-press briefs featuring statistical data on pressing problems only a few days old (a rarity for an academic center), and embarked on outreach efforts that brought many community organizations to our conference space for the first time. The momentum generated by these initiatives, which are now permanent parts of our agenda, expanded our visibility on both the local and national stages.

This year’s *Annual Report* illustrates the willingness of our staffers, Chaddick Fellows, and volunteers to work hard to support our mission. We continue to be blessed with the continued financial support from the Chaddick Foundation, which makes our broad agenda possible and is critical to maintaining our entrepreneurial spirit. We also added the following financial support:

- The second phase of our partnership with the National Great Rivers Research and Education Center is supported by a $72,000 grant, being led by William Kling, J.D.
- Unrestricted gifts from Stephen and Alice Rudolph and the Edward & Rose Donnell Foundation that support our air transportation policy program and co-curricular programs.
- Generous in-kind support from the School of Public Service and College of Liberal Arts & Social Science, on which we rely for resources, support, and guidance.
- Numerous small gifts and grants.

Among the most enjoyable aspects of my directorship position has been working closely with the 43 graduate students who took part in our study trips, after-work outings, and our first-ever Chaddick Scholars reunion held last May. Fifteen students received tuition scholarship awards, totaling more than $70,000, and ten traveled with our team to St. Louis or Washington, DC, for conferences and seminars. We hosted events for the Hispanic Housing Council, the Black Community Provider Network, and other groups.

One of the most pleasant surprises of 2022 was the excitement of having a pair of graduate student co-authors of our studies quoted by notable media outlets. Abby Mader and Allison Woodward, our co-program managers, appeared in *Mass Transit, Metro*, and *Streetsblog*, and Carrie Craig was a big part of our Amazon Air research.

All of us are looking forward to equally exciting times ahead.

Joseph P. Schwieterman, Ph.D.
Director, Chaddick Institute for Metropolitan Development
CHADDICK INSTITUTE STAFF AND ADVISORS

Joe Schwieterman, Director of the Institute, oversees our programs in cooperation with the assistant director and leads our research series.

William Kling, JD, who joined our team in 2022, is the Institute’s Project Director. Dr. Kling also teaches at DePaul and cultivates our relationships with community organizations throughout the city.

Stephen Rudolph leads our Air Transport Policy Initiative and is the managing editor of our journal, Issues in Aviation Law and Policy.

Abby Mader and Allison Woodward, graduate students in the College of Liberal Arts & Social Science, are graduate research associates. Angelia Milsap and Carrie Craig, also assisted with Chaddick’s research efforts. Abby and Allison serve as Co-Program Managers.

We work closely with our external advisors, including John Hedrick, who supports our Municipal Design Review Network; Deborah Carter-McCoy, who supports our transportation programs; and Susan Aaron, who supports our civic efforts. We are also extremely grateful to our other advisors, including Dudley Onderdonk, Erick Cempel, and Ruth Wuorenma. The Institute also relies heavily on the involvement of DePaul faculty, including Hugh Barling and Euan Hague, and Nick Kachirboubas.

Our Chaddick Fellows Program also got its start last month, with Derick Anderson, Brandon Bordenkircher, Lauren Fischer, and Rachael Smith named Chaddick Alumni Fellows, and Patrick Steffes named a Chaddick Community Fellow. Patrick supports our Forgotten Chicago partnership.
RESEARCH & PUBLICATIONS

The Chaddick Institute brings attention to timely policy issues that are important to improving the performance of metropolitan regions. Each year, our research team issues several major studies, all of which are the product of extensive graduate student involvement.

Policy studies issued from February 2022 to February 2023:

Comprehensive Studies

**New Destinations: 2023 Outlook for the Intercity Bus Industry**, February 7th, 2023


Shorter Reports and Studies

**Takeoff in Northern Kentucky: Big Moves at "CVG" Lift Amazon Air's Delivery Capabilities**, September 20, 2022

**Airport Blues: The Potential Difficulties from Disrupted Fourth of July Travel**, June 28th, 2022

**Super Sundays, Troubled Tuesdays: The Growing Challenge of Day-of-Week Fluctuations in Air Travel**, June 16th, 2022

**Law School Memories: A Dissent in Illinois Pawnbrokers Association v. Illinois Department of Financial & Professional Regulation (with the Woodstock Institute)**, December 2022

These and other reports are available for free download at chaddick@depaul.edu
NATIONAL GREAT RIVERS RESEARCH & EDUCATION CENTER INITIATIVE

Chaddick began with the second phase of our river ecology project with the National Great Rivers Research & Education Center, a prominent nonprofit organization based in Alton, IL. William Kling, JD, leads the project with assistance from Ryan Mayer, Gabriel Lopez (consultant), and Angelia Millsap. Among the highlights of 2022 were:

- Comprehensively evaluating planned developments along the Chicago River and creating an animated map
- Hosting a conference with DePaul’s Real Estate Center attracted an audience of 95. See page 10
- Joining the City of Chicago’s River Ecology Task Force
- A trip to Alton to connect with researchers and leaders during NGRREC’s 25th anniversary
- Commencing work on a large-scale outreach project that will bring together leading stakeholders who shape policy regarding rivers throughout the state.

TALKING TRANSPORTATION PODCAST

We launched our first podcast series last year and released five episodes, each involving conversations between Professor Joe, Allison Woodward (our podcast manager), and a guest. Each is available on SoundCloud.

**Episode #1: Public Transit’s Ridership Recovery, A Glass Half Full?**
August 18th, 2022.
A conversation with Christopher Kopp, HNTB on public transit

**Episode #2: In the Fast Lane aboard FlixBus.** September 23rd, 2023.
A conversation with Pierre Gourdain, CEO of FlixBus USA.

**Episode #3: One-Track Minds—How Railroad Investments Can Reduce the Growth of Truck Traffic.**
October 6th, 2022
A conversation with Michael Sussman, CEO of Strategic Rail Finance

**Episode #4: Flying High: A Look at Airline Travel Approaching the Holidays.**
November 14th, 2022
A conversation with Mary Schlangenstein, Bloomberg airline correspondent.

**Episode #5: Transportation Titan: Chicago’s Lofty Role in Air, Bus, and Rail Travel**
February 21st, 2023
A talk with noted aviation historian Christopher Lynch about the city’s remarkable transportation role.
STUDENT ACTIVITIES & OPPORTUNITIES

Our programs are centered on engaging DePaul’s talented students in events and networking opportunities. Students take part in our twice-annual study trips and professional outings with the School of Public Service. We work closely with the students who complete our immersive Chaddick Scholars program each year. Please refer to page 12 for a list of our Chaddick Scholars class of 2022.

Related Events:

Chaddick Scholars Explore the City’s South Side
JANUARY 2023 | ATTENDANCE: 11
The contingent of Chaddick Scholars checked out DePaul’s Wintrust Arena, the Illinois Institute of Technology’s historic S. R. Crown Hall Building, and several of the small businesses housed at The Plant, which is a center focusing on sustainable food production on 46th Street.

Milwaukee Study Trip
NOVEMBER 2022 | ATTENDANCE: 21
Chaddick’s fifth annual study trip to Milwaukee explored urban innovations. This day trip via Amtrak’s Hiawatha Service featured visits to nonprofit organizations, the Milwaukee Department of Public Works, a group dinner, and the Milwaukee Public Market.

Chaddick Institute’s Spring Study Trip
MAY 2022 | ATTENDANCE: 13
Students went to Chicago Union Station, the Old Post Office (for a meeting with the Chicago Metropolitan Agency for Planning), and The Hatchery Chicago, a nonprofit in the Garfield Park neighborhood.

Summer Mixer at the Chicago Riverwalk
MAY 2022 | ATTENDANCE: 22
A dozen students and alums involved in Chaddick activities met at Chicago's famed Riverwalk for a mixer to celebrate summer. We used the occasion to discuss the remarkable transformation of the Main Stem of the Chicago River since 2010.
Six Chaddick Scholars, all DePaul students, traveled to Saint Louis, MO, for the 63rd Transportation Research Forum (TRF). The DePaul group, led by Professor Schwieterman also made presentations during the poster session.

**PROFESSIONAL PROGRAMS & TRAININGS – METROPOLITAN CHICAGO**

*Chaddick frequently hosts events for area professionals, including our annual formal walking tours and bi-annual panel discussions hosted by our Municipal Design Review Network (MDRN).*

**Related Events:**

**Discussion Over Drinks with the Transportation Research Forum’s Chicago Chapter**

**MARCH 2022 | ATTENDANCE: 25**

The fourth annual Urban Design Award Program is a competition for first-year Sustainable Urban Development graduate students where each student submits a 3-D model using Sketchup and neighborhood maps prepared using Illustrator and GIS for a vacant parcel. Congratulations to winner Christopher Sandine and runner-up Ken Thomas.

**Lunch & Learn with Professor Lauren Fischer**

**June 2022 | ATTENDANCE: 20**

We welcomed Lauren Fischer back to campus for a “lunch & learn” gathering. She is a professor at the University of North Texas and formerly served as our associate director. Dr. Fischer discussed an initiative that she leads in the Dallas, TX region.
Cityfront Center / River East Summer Walking Tour
JUNE 2022 | ATTENDANCE: 26
A special tour hosted by the Chaddick Institute and Forgotten Chicago of Cityfront Center / River East, the area along the north bank of the Main Branch of the Chicago River and east of Michigan Avenue. Our tour guide, Patrick Steffes, Editor, Forgotten Chicago, shared many fascinating insights.

Municipal Design Review Network’s Summer walking tour at the Village of Downer’s Grove
JULY 2022 | ATTENDANCE: 32
Hosted by the Village of Downers Grove, which features new downtown residential developments, innovative development guidelines, and zoning strategies that create buffer zones between the downtown district and residential homes.

River Walking Tour with Patrick Steffes
AUGUST 2022 | ATTENDANCE: 32
A walking tour of Illinois Center and Lake Shore East, as well as St. Regis Tower, led by Patrick Steffes. This event was part of our Forgotten Chicago collaboration, now in its third year. The willingness of so many to brave the rain offered a testimonial to the strength of our partnership with Forgotten Chicago.

Civic Energy: Cultural Collaborations in the Loop Community
FEBRUARY 2023 | ATTENDANCE: 45
An exploration into the history of the Greater Loop area near Grant Park and how it was transformed into a world-class cultural and educational destination between the 1980s and early 2000s. The event featured a conversation between Professor Joseph Schwieterman and Chaddick senior advisor Susan S. Aaron, who is donating archives to DePaul, and a presentation by Patrick Steffes, followed by a reception.
ACADEMIC SYMPOSIA, NATIONAL WEBINARS & POLICY PARTNERSHIPS

Chaddick hosts two major symposia each year: one on aviation policy (postponed in 2021 due to COVID-19), and another with the DePaul Real Estate Center, which is housed in the Driehaus College of Business. Both showcase the benefits of cross-college collaboration and interdisciplinary analysis. We also host numerous events that attract audiences from throughout the United States and abroad including the Transportation Research Forum annual conference.

2022 Transportation Research Forum Conference
APRIL 2022 | ATTENDANCE: 200
Graduate Students Allison Woodward, Abby Mader, Claire, Trinkle, Carrie Craig, and Harrison Horst presented our research conducted through the Chaddick Institute at both the poster session and a regular “lectern” session.

Intercity Bus Webinar
APRIL 2022 | ATTENDANCE: 65
An audience of 65 attended our webinar featuring Chad Scarborough, executive director of The Jet, a new first-class bus line linking New York and Washington, DC, and the authors of Routes to Recovery 2022: Outlook for the Intercity Bus Industry. The latter presentation provided an opportunity to showcase the nine custom maps prepared by Chaddick program manager Abby Mader depicting major industry initiatives.

River Talk: Transformative Development Trends along the Chicago River
DECEMBER 2022 | ATTENDANCE: 95
Our widely anticipated annual conference with DePaul’s Real Estate Center, held at the DePaul Conference Center, offered a rich contemporary perspective on major developments along the Chicago River. The half-day program covered Lincoln Yards, Southbank, and “The 78”. Speakers included Brian Atkinson, Michael Ellch, John Law, Dean Marks, Angelia Millsap, Bradley Roback, Rick Sinkuler, and Theodore Weldon III.
AIR TRANSPORT POLICY INITIATIVE

The Chaddick Institute maintains an active program in aviation policy.

Programmatic Highlights

OUR ACADEMIC JOURNAL: ISSUES IN AVIATION LAW AND POLICY
We published two issues of “IALP” in 2022, one in May and another in November. The journal, managed by Stephen Rudolph, covers legal and policy issues affecting civil aviation, and matters related to commercial airports and other aspects of aviation.

AMAZON AIR POLICY BRIEFS
The Chaddick Institute continued its practice of releasing two widely circulated policy briefs on Amazon Air, a unit of Amazon whose growth has major implications for at-home delivery services. Each brief explored the airline’s domestic and international initiatives. We thank our graduate student study team of Allison Woodward, Abby Mader, Carrie Craig, and Borja González Morgado, as well as Stephen Rudolph, for assisting with these publications.

Our Amazon Air Briefs have garnered international attention, including coverage from the New York Times, Bloomberg, and others. More than 40 news articles devoted exclusively to the first brief have been published since June 2020.

MEDIA SUPPORT ON CHICAGO AVIATION ISSUES
Institute director Joe Schwieterman made regular “appearances” on WBBM New Radio 780’s “Noon Business Hour” to discuss aviation and airport issues, as well as provide numerous other interviews on topics related to Chicago and national air travel. The agenda also includes three of Chicago Tonight appearances.
OUR CHADDICK SCHOLARS

CHEERS TO OUR 9 CHADDICK SCHOLARS!

In June 2022, we bestowed the distinction of “Chaddick Scholars” on 9 students. All who finished their requirements despite the travails of having to complete some tasks online. All were recognized at Chaddick’s End of Year celebration and received scholarships.

2022 Chaddick Scholars:

CARRIE CRAIG | SCHOOL OF PUBLIC SERVICE
AAMNA FASIIHI | SCHOOL OF PUBLIC SERVICE
SCOTTY HENDRICKS | SCHOOL OF PUBLIC SERVICE
SARAH HALLOCK | SCHOOL OF PUBLIC SERVICE
HARRISON HORST | SUSTAINABLE URBAN DEVELOPMENT
ABBY MADER | SCHOOL OF PUBLIC SERVICE
ANGELIA MILSAP-GIBLIN | SUSTAINABLE URBAN DEVELOPMENT
CLAIRE TRINKLE | SCHOOL OF PUBLIC SERVICE
IZZY RENO | SUSTAINABLE URBAN DEVELOPMENT

Three students also received our prestigious HARRY F. CHADDICK SCHOLARSHIPS
Advisory Committee for our Metropolitan Design Review Network

CONSUELO ARGUILLES, AICP | DIRECTOR OF COMMUNITY DEVELOPMENT
VILLAGE OF VILLA PARK, IL

JEFF BRADY, AICP | DIRECTOR OF PLANNING/ DEPUTY DIRECTOR OF DEVELOPMENT
VILLAGE OF GLENVIEW, IL

ANDY CROSS, AICP | SENIOR PLANNER | CITY OF HIGHLAND PARK, IL

LIZ DELEVITT, RA | PLANNING & DESIGN SPECIALIST | VILLAGE OF DEERFIELD, IL

EMILY EGAN, AICP | ASSISTANT CITY PLANNER | CITY OF ELMHURST, IL

TOM FARACE, AICP | PLANNING & ECONOMIC DEVELOPMENT MANAGER
VILLAGE OF CAROL STREAM, IL

RYAN FRANKLIN, AICP | ASST. DIRECTOR OF COMMUNITY DEVELOPMENT,
PLANNING MANAGER, VILLAGE OF SCHAUMBURG, IL

JOHN HEDRICK | ATTORNEY/CONSULTANT

MICHAEL GARRIGAN, AICP | DIRECTOR OF COMMUNITY DEVELOPMENT, VILLAGE OF ANTIOCH, IL

SCOTT MAGNUM, AICP | COMMUNITY DEVELOPMENT DIRECTOR |
VILLAGE OF LINCOLNWOOD, IL

DUDLEY ONDERDONK, FAICP, LEED-AP, CNU-A | PARK DISTRICT COMMISSIONER, PLAN
COMMISSIONER, VILLAGE OF GLENCOE, IL

STANLEY POPOVICH, AICP, DIRECTOR OF COMMUNITY DEVELOPMENT, VILLAGE OF DOWNERS GROVE

STEPHEN ROBLES, AICP | ASSISTANT DIRECTOR OF COMMUNITY DEVELOPMENT
VILLAGE OF WHEELING, IL

CHRIS SANDINE, AICP, LEED GREEN ASSOCIATE | ASSOCIATE PLANNER VILLAGE OF LIBERTYVILLE, IL
Below is a sample of our press attention over the course of the year. For a full list of media coverage, visit our Chaddick in the News page.

- **Metro**: *Premium Bus Services Aimed at Weary Flyers Gain Ground* (February 7, 2023)
- **Mass Transit**: *Intercity bus stations shuddered even as coach travel rebounds, DePaul study shows.* (February 7, 2023)
- **Pymnts**: *Report: Amazon Air Has Too Much Cargo Capacity as Demand Slows* (December 27, 2022)
- **REJournals**: *A river runs through it: The Chicago River’s past, present and future* (December 16, 2022)
- **CBS Chicago**: *If rail workers strike, supply chains could be affected drastically in Chicago and across the country* (November 30, 2022)
- **Wttw**: *Park & Ride Disparities Leave South Side Red Line Commuters Without a Spot* (November 11, 2022)
- **Supply Chain Dive**: *Amazon Air to add 10 freighters operated by Hawaiian Airlines* (October 24, 2022)
- **Bloomberg**: *Amazon Air Cargo Flights Grow at Slowest Pace Since Early Pandemic* (September 20, 2022)
- **The Loadstar**: *Amazon Air takes its foot off the expansion accelerator as the market slows* (September 21, 2022)
- **Bloomberg**: *Crowds of July 4 Fliers Get Some Reprieve as Cancellations Ebb* (July 3, 2022)
- **NBCS**: *Traveling for the Fourth of July? Prepare for Flight Delays or Even Cancellations, Experts Warn* (July 3, 2022)
- **NBCS**: *All eyes on airlines as July Fourth holiday weekend nears* (June 30, 2022)
- **Wttw**: *OPEC Agrees to Hike Oil Production Amid Soaring Gas Prices* (June 3, 2022)
- **Pew**: *Residents Left Behind as Pandemic Hurts Bus Companies* (April 15, 2022)
- **Npr**: *Airlines are replacing planes with buses on some short routes* (April 12, 2022)
- **Loadstar**: *Amazon Air expands its fleet and network, with widebodies on the horizon* (March 21, 2022)